

# THREE-YEAR CONTRACT 2024/2026



Liberté Égalité Fraternité

STRASBOURG EUROPEAN CAPITAL

THE STATE; THE GRAND EST REGION;
THE EUROPEAN COLLECTIVITY OF ALSACE;
THE STRASBOURG EUROMETROPOLIS;
THE CITY OF STRASBOURG









THE STATE



Fraternité

THE GRAND EST REGION



THE EUROPEAN COLLECTIVITY OF ALSACE



THE STRASBOURG EUROMETROPOLIS



THE CITY OF STRASBOURG

THREE-YEAR CONTRACT 2024 - 2026



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Part one

# PRIORITIES OF THE THREE-YEAR CONTRACT

# Strasbourg, a city that is symbolic of the construction of peace and democracy in Europe

"Each and every one of us, whatever our political affiliation, is aware that the election of the European Parliament by universal suffrage represents a historic breakthrough at a crucial time for the peoples of the Community. All Member States are currently facing three major challenges: the challenge of peace, the challenge of freedom and the challenge of well-being, and it seems that the European dimension is the only one that can enable them to "meet these challenges".

Simone Veil, 17 July 1979

Strasbourg, a city that is symbolic of the construction of peace in Europe, progress for all and of democracy, has been the official seat of the European Parliament for over 70 years. Simone Veil, the first President of the European Parliament, mentioned this in her investiture speech on 17 July 1979 and defined the ambitions for Europe: to make Europe a democratic power, a power for the future and a power for balance between the people of Europe.

Choosing Strasbourg meant both placing the future of the continent under a symbol that all Europeans could rally behind, and building together an area of European democratic life in which every European citizen would find a place. But it also meant strengthening European citizens' sense of belonging in the field of values, that of prosperity and employment, that of culture, education and solidarity, that of security and the preservation of the European social model, sustainable development and the energy transition. These ambitions are still with us.

Over the years, Strasbourg, as European capital, has gained a growing audience on the European and international stage. The European identity is thus being forged in Strasbourg, which has become a place of debate, exchange and progress alongside other European institutions such as the Council of Europe, the European Court of Human Rights, the European Ombudsman, eu-LISA, Eurocorps and numerous bodies of international cooperation. Strasbourg is home to the permanent and consular representations of over 45 nations.

The European Parliament in Strasbourg gives a voice to the ambitions of citizens, who are fully involved in the decisions that affect the future of us all. Assertiveness does not necessarily mean opposition. Union, solidarity, the defence of common values and interests: these are the paths that have enabled and will enable the countries united within Europe to prosper in the 21st century.

This Europe has put an end to the continent's civil wars, an area of fragile peace that must be preserved in the face of new forms of conflict that could threaten the equilibrium of the citizens of Europe and lead them to turn in on themselves. The values of peace and democracy can never be taken for granted, and the values of the European Union must be constantly promoted.

France is particularly attentive to this issue, as demonstrated during the French Presidency of the European Union in 2022. With this in mind, the State, the Regional Council of the Grand Est, the European Collectivity of Alsace (CeA), the City of Strasbourg and the Strasbourg Eurometropolis (EmS) have committed themselves fully to the "Triennial Contract, Strasbourg European Capital", a tool for permanent, long-term mobilisation to finance operations designed to consolidate, expand and ensure good conditions in which the functions of the European Parliament in Strasbourg and the other European institutions present can be carried out in the service of the values of democracy and the rule of law.

Three-Year Contract 2024-2026 will strengthen the unity of the signatories around the issues of Strasbourg's accessibility, international educational provision and support for Strasbourg's European influence. This unwavering commitment of the State and local authorities reflects a shared desire to improve the working and hosting conditions in Strasbourg for Members of the European Parliament, enabling them to make Europe a democratic, cultural and educational power that is proud of itself and able to meet the challenges of today and tomorrow.

This new contract is ambitious both in terms of the projects and the financial resources mobilised, amounting to almost 300 million euros, with the aim of strengthening and increasing the European Parliament's attachment to Strasbourg.

# The State and the local authorities signatories to this contract undertake:

- to co-finance and carry out investment projects under the two main headings of the contract;
- to work together to develop projects which, although they cannot be precisely programmed at present, nevertheless contribute to the objectives set and form part of the strategy to improve Strasbourg's accessibility, attractiveness and influence;
- to maintain the permanent structure placed under their joint authority, " The Mission of Strasbourg European capital", for the proper implementation of the scheduled projects, the continuation of the work included in the strategy adopted and the deployment of support mechanisms for the emergence of new initiatives and new projects likely to contribute to Strasbourg's influence, particularly in the fields of culture, research and innovation, democracy and human rights.

# In addition to the actions scheduled in this contract and those resulting from calls for proposals of the 3 support funds and the Agora scheme, the signatories undertake:

- to continue with the implementation of the projects included in the previous Three-Year Contract, which are currently underway, in particular the extension of the European School;
- to seek out and encourage the establishment in Strasbourg of European institutions branches and French national departments involved in European affairs. The completion of the "Simone Veil" construction project is an illustration of the successful collaboration between all the players involved for the benefit of the European Parliament and the territory;
- to encourage the organisation in Strasbourg of international events and meetings at the European Parliament, the Council of Europe or other emblematic sites in Strasbourg;
- to carry out the projects which, although not covered by the financial programming in this contract, are included in each of the priorities of this contract as shared goals and objectives;

• to review options for the Palais du Rhin and the Salle des fêtes with a view to their becoming a venue for international meetings; as well as to carry out extension work on the Vaisseau to encourage young people to learn more about the culture of science and to develop critical thinking.

The risks associated with climate change and the erosion of biodiversity know no borders. To be effective, action has to be collective. France has adopted the goal of carbon neutrality by 2050 and is determined to respond effectively to the major challenges of our time, in particular through actions to promote ecological transition and transformation. Projects supported under the Culture, Democracy, Research and Innovation support funds must meet the Sustainable Development Goals (SDGs). In this way, the creativity, know-how, dialogue and technology of the selected project leaders and the resources mobilised by the signatories of the Three-Year Contract will be harnessed to work towards the goals adopted by the United Nations.

The signatories of the Three-Year Contract are committed to this ambition of sustainable development and ecological transformation. They have endeavoured to give priority to projects that comply as much as possible with the objectives set by the European Union and France to preserve biodiversity and combat global warming.

# The total value of the operations included in this contract is 296.019 million euros. This amount will be disbursed as follows:

• for the State : 94.909 M€;

• for the Grand Est Region : 35.637 M€;

• for the European Collectivity of Alsace : 22.433 M€;

• for the Strasbourg Eurometropolis: 62.840 M€;

• for the City of Strasbourg: 79.600 M€;

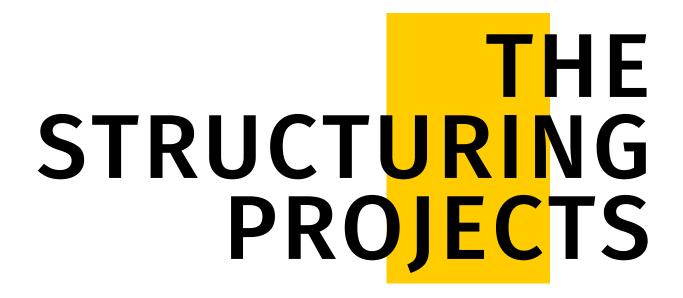
• for Strasbourg Airport : 0.600 M€;

The financing of projects selected as responding to the objectives of this contract will be the subject of agreements between the project leaders and each partner in the contract, in line with the usual rules for the allocation of subsidies by each of the partners.

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Part two



The structuring projects defined as part of the Three-Year Contract have been shaped by the following criteria:

- their direct link with Strasbourg's role as a European institutional centre or their strong contribution to its academic, educational and cultural influence;
- their contribution to one or more of the priorities of the State and of the local authorities;
- their capacity to be committed or completed within the duration of the contract.

# STRASBOURG AS A EUROPEAN CAPITAL: ATTRACTIVE AND WELCOMING THANKS TO ITS MULTIMODAL ACCESSIBILITY, ITS INTERNATIONAL EDUCATION OFFERING AND THE GROWING NUMBER OF EUROPEAN AND INTERNATIONAL INSTITUTIONS

This priority is illustrated by the signatories' strong desire to respond to the need for accessibility and to improve the reception and working conditions of members of the European institutions, in particular by offering international education that meets their challenges and needs.

Thus, the Three-Year Contract for 2024-2026 will strengthen the unity of the signatories of the contract around the issues of Strasbourg's accessibility, the international educational offer and the arrival of new civil servants in the European institutions based in Strasbourg. This unwavering commitment by the State and local authorities reflects a shared desire to improve working and hosting conditions in Strasbourg, particularly for members of the European Parliament.

The expectations of the members of the European institutions in the field of international educational provision in Strasbourg are legitimate and must be coordinated with the provision proposed by the European School and its future extension, the partnership study on multilingual educational provision, including the Franco-German College, as well as the international educational provision of the Strasbourg Rectorat, which will be developed further.

The aim is to carry out studies and come up with very short-term operational solutions for multilingual international education in Strasbourg. This international educational offering will be required to respond simultaneously to the needs and challenges during the interim phase prior to the completion of the extension to the European School and the Franco-German College, as well as to the increase in the number of civil servants at the European Parliament, the Council of Europe, the Pharmacopoeia and Eurocorps.

The joint desire of the signatories to support the European Parliament's Strasbourg headquarters in this new Three-Year Contract is also illustrated by the lease of the Simone Veil building following its acquisition by the State and local authorities. Constructive discussions to bring this project to fruition and the support of the European Parliament have ensured the success of the first stage of this major project to improve the conditions in which the European Parliament is welcomed and works in Strasbourg, in a building that is exemplary in terms of energy savings and sustainability.

### The following actions will therefore be implemented by the signatories of this Three-Year Contract:

- The desire to consolidate the position and role of Strasbourg International Airport in European air accessibility, with connections to international airport hubs. Connections between Strasbourg and Amsterdam and Madrid are already in place and will be renewed as part of the public service obligations to facilitate access to Strasbourg for members of the institutions from their home constituencies. The study of the Strasbourg-Vienna connection will be launched in 2024, thus completing the air service to countries in Central Europe;
- Continued support from local authorities for Strasbourg Airport's operations and investment, to ensure financial equilibrium in relation to the compensation due for safety and security taxes. This support will be modulated according to the revenue generated by the financial resources of the project to rehabilitate brownfield sites near the airport. This is part of the strategy for sustainable regional development, to meet the twin objectives of controlling urban sprawl and urban regeneration and, consequently, limiting the consumption of natural, agricultural and forestry areas and protecting land from artificial development;
- To improve traffic flow and/or journey times, the construction of additional infrastructure cannot be the only solution envisaged in either France or Germany. The growing importance of environmental concerns and increasing budgetary constraints, leading to higher costs, mean that feasible projects have to be reviewed. The conclusions of the study on the Strasbourg-Frankfurt Airport rail link carried out as part of the 2021-2023 Three-Year Contract will be discussed and will make it possible to identify pragmatic and realistic solutions within the timeframe of this or subsequent contracts;
- The continuation of studies and initial work on the local service via a direct tram line between the station and the European Quarter will meet expectations in terms of fluidity and sustainable development. The soft mobility measures introduced in the European Quarter, in conjunction with the improvements to the Esplanade of the European Parliament, will make the European Quarter a showcase for the ecological transformation of a district close to the historic heart of Strasbourg;
- The consideration and funding of studies on access routes and multimodal facilities at Strasbourg international airport, when the time comes, will allow to improve the accessibility, in particular by making level crossings safer;
- Germany, Switzerland and France have agreed to continue discussions and studies on the new Euroairport (EAP) link, in line with each country's sustainable development plans, with a view to improving multimodal connections;
- Multimodal accessibility is one of the major concerns of the signatories, where there is no single answer
  and transitional phases are required. The City of Strasbourg is continuing to set up a free transport service
  for members of the European Parliament between the various German and Franco-Swiss airports via an
  online booking platform for each monthly session in Strasbourg.

# Article 1.1: new EuroAirport (EAP) rail link (NLF) studies and preparatory work

The new rail link to the Euroairport (EAP) is a project that meets the expectations of Switzerland (Réseau Express Métropolitain de Bâle), France (Service Express Régional Métropolitain Mulhouse-Bâle) and Germany and is co-financed by the 3 States as well as by the EAP. Investments are included in an initial stage (completion of studies and preparatory work) under the memorandum of understanding between the State and the Region relating to the 2023-2027 mobility section of the 2021-2027 Grand Est State-Region Plan Contract and its appendix 1.

|                              | TOTAL    | STATE    | REGION   | СеА      | EURO<br>METROPOLIS | СІТУ |
|------------------------------|----------|----------|----------|----------|--------------------|------|
| New EuroAirport<br>rail link | 9,000 M€ | 3,000 M€ | 3,000 M€ | 3,000 M€ | ı                  | -    |

### **ACCESSIBILITY BY AIR**

# Article 2.1: increasing the attractiveness and dynamism of Strasbourg Entzheim airport activities - development of new areas and contributions to airport investment and operations

Strasbourg Airport's activities are not limited to aviation. One of the most striking and consistent trends in the airport sector is the growing importance of services provided directly to passengers. Land and property activities, whether or not directly linked to aeronautical activities or commercial diversification activities, are becoming increasingly important. These generate financial resources and enable the airport hub to achieve economic equilibrium, with the eventual prospect of self-financing of investment or degressive calls on shareholders

Located 10 minutes south-west of Strasbourg, Strasbourg Airport is ideally positioned in a fast-growing area and benefits from a comprehensive, high-performance multimodal service. A business park already exists, benefiting from the advantages of the airport hub and nearby rail and road links.

Thanks to an unused land reserve held by the French government (Ministry of the Armed Forces), the latter wanted to gradually bring this into the airport concession with a view to creating and developing a global land offer for high added-value facilities that would generate revenue for the airport hub, freeing up funds relating to the safety and security tax from the local authorities.

The local authorities, in consultation with the State, felt that they had a major role to play in supporting the airport in the development and enhancement of the land available, with a financial contribution from the latter. The marketing of developed areas will need to be clarified with regard to the areas of responsibility of the Grand Est Region and the Strasbourg Eurometropolis. Strasbourg Airport will contribute at least 20% of its own financing to the development costs.

These State plots will be included in the Strasbourg Airport concession in 2 waves: one wave in 2024 for a surface area of 4.5 hectares and a second wave of 20 hectares to complete the 22 hectares already included in the concession and not yet marketed. In total, the State will make available to Strasbourg Airport a surface area of 44.5 hectares (as estimated by the State Property Service: 8.8 M€ at January 2024 prices).

The development of services and networks will be carried out under this contract with funding from the Grand Est Region, the European Collectivity of Alsace, the Strasbourg Eurometropolis and, potentially, the State.

In addition to this economic diversification action linked to the land allocated by the State and developed thanks to funding from the State and local authorities, the signatories invite the Strasbourg Airport hub to pursue actions in this direction (commercial activities, in particular shops, bars and restaurants) without neglecting the aviation service and to ensure its development.

During a transitional phase, the airport's local authorities shareholders agree to contribute to the financing of the safety and security taxes, with a mid-term review of the actions taken by the airport to find other sources of financing that will eventually replace the current financing.

|                                                                 | TOTAL        | STATE       | REGION      | CeA         | EURO<br>METROPOLIS | CITY | OTHER<br>(AIRPORT) |
|-----------------------------------------------------------------|--------------|-------------|-------------|-------------|--------------------|------|--------------------|
| Increasing<br>activity at<br>Strasbourg-<br>Entzheim<br>airport | 11,200<br>M€ | 8,800<br>M€ | 0,600<br>M€ | 0,600<br>M€ | 0,600 M€           | 1    | 0,600<br>M€        |

# Article 2.2: Strasbourg aviation services - public service obligations (PSO)

Strasbourg's European air accessibility is a priority under the Three-Year Contract. The public service obligation for airlines operating between Strasbourg International Airport and European airports has enabled connections to be established with major airport hubs. The French government intends to continue setting up connections with exchange platforms for specific geographical areas, particularly in Central Europe.

To this end, the State has undertaken to provide a maximum of €12.8 million to improve Strasbourg's air accessibility by means of PSOs, including the renewal of certain existing routes. Studies into a Strasbourg - Vienna air link will be launched in 2024.

|                         | TOTAL   | STATE   | REGION | CeA | EURO<br>METROPOLIS | VILLE |
|-------------------------|---------|---------|--------|-----|--------------------|-------|
| Accessibility<br>by air | 12,8 M€ | 12,8 M€ | ı      | ı   | ı                  | -     |

# Article 2.3: Local authority contributions to the investment/operation of Strasbourg International Airport

The local authority signatories have undertaken to make a financial contribution to the airport's passenger safety and security missions in line with the strategic development of traffic and non-airport resources.

This transitional contribution is intended to ensure, on the basis of a strategic traffic development plan, that Strasbourg International Airport can regain its competitiveness in relation to the airport platforms with which it is in competition.

The local authorities wished to continue their financial support (Grand Est Region €3m, European Collectivity of Alsace €2.5m, Strasbourg Eurometropolis €2.5m) and to modulate their contribution in terms of operating/investment appropriations for this contract in a specific way for each of them:

- Grand Est Region: 80% operating 20% investment;
- European Community of Alsace: 70% operating 30% investment;
- Strasbourg Eurometropolis: 55% operating 45% investment.

|                                                                  | TOTAL | STATE | REGION | СеА    | EURO<br>METROPOLIS | СІТҮ |
|------------------------------------------------------------------|-------|-------|--------|--------|--------------------|------|
| Local authority<br>contributions for<br>investment/<br>operation | 8 M€  | 1     | 3 M€   | 2,5 M€ | 2,5 M€             | -    |

### 2.4 Studies on access routes and multimodal facilities at Strasbourg international airport

The signatories of the Three-Year Contract will endeavour to ensure that their actions converge with the aim of improving Strasbourg's accessibility conditions, in line with the various projects included in this and previous contracts. The 5 signatories are united in their desire to give Strasbourg an international airport with links to the main air hubs and to complete the construction of the Pavillon d'Honneur. All the projects linked to the airport platform de facto lead to the fluidity of the "multimodal access routes and facilities at Strasbourg International Airport", involving the State, the Grand Est Region, the Alsace European Community and the Strasbourg Eurometropolis, according to the perimeters of each, but in an overall coherence.

In order to improve access to the outskirts of Strasbourg and to create fluid links between the various surrounding towns, the State and the European Collectivity of Alsace wish to continue studies on access routes to improve accessibility to Strasbourg international airport, in order to support the economic development of the airport hub and to meet the expected growth to more than 1.5 million passengers per year from 2027 and beyond.

Within this framework, the State will support the studies for the Duppigheim-Entzheim Intermodal Link (LIDE) project linking the Strasbourg western bypass (COS) to the airport, amounting to €0.750m, on a par with the European Collectivity of Alsace, for a total of €1.500m.

As part of the introduction of Metropolitan Regional Express Services (SERM) as part of a sustainable multimodal mobility strategy, Strasbourg Eurometropolis and the Grand Est Region have agreed to initiate studies into making level crossings n°7 and n°10 safe, in line with the commitments made in the Memorandum of Understanding between the State and the Region relating to the 2023-2027 mobility section of the 2021-2027 Grand Est State-Region Plan Contract.

The Strasbourg Eurometropolis and the Grand Est Region have agreed to participate in studies to make level crossings safer, for an estimated amount of €0.100m for the Strasbourg Eurometropolis and €0.100m for the Grand Est Region.

The signatories of the Three-Year Contract: The State, the Grand Est Region, the European Collectivity of Alsace, the European Collectivity of Strasbourg have agreed to discuss the project led by the State and the European Collectivity of Alsace on a regular basis and to organise a dedicated Steering Committee on the subject by the end of 2024 at the latest in order to examine the conclusions of the studies and the inclusion of the project in the financial package by means of an amendment.

# Article 3.1: Welcoming of Members of Parliament at Frankfurt, Stuttgart, Baden-Baden and Basle-Mulhouse-Freiburg airports

In a spirit of continuous improvement of the conditions of access to Strasbourg for members of the European institutions, the signatories of the Three-Year Contract are continuing the actions relating to the service offered to members of parliament on journeys between the German and Franco-Swiss airports and Strasbourg. These services, set up by the City of Strasbourg with 5 dedicated Full Time Equivalents (FTEs), an online booking service and free shuttles, will be maintained and reinforced.

In addition, on the basis of the conclusions of the study "Improving rail links between Strasbourg and Frankfurt Airport" during the 2021-2023 Three-Year Contract, the signatories agree to continue the work and actions to ensure that journeys between the two locations run smoothly. This is why discussions with the relevant departments of SNCF and Deutsche Bahn will continue in order to find pragmatic and operational solutions during the term of this contract.

The State will contribute €0.600m to these projects, while local authorities will contribute €0.200m for the Grand Est Region and €1.750m for the City of Strasbourg.

|                                                                                  | TOTAL    | STATE    | REGION   | CeA | EURO<br>METROPOLIS | СІТҮ     |
|----------------------------------------------------------------------------------|----------|----------|----------|-----|--------------------|----------|
| Accessibility<br>between<br>Strasbourg and<br>German - Franco-<br>Swiss airports | 2,550 M€ | 0,600 M€ | 0,200 M€ | 1   | 1                  | 1,750 M€ |

# Article 3.2 : works relating to the construction of direct tram lines between Strasbourg station and the European institutions district and surrounding areas : phase 1

Following on from the study phase and the preparatory works included in the previous Three-Year Contract, the signatories of this contract wish to focus on actions that meet the objectives of "relieving" the central junction of the Place de l'Homme de Fer and facilitating access to the Wacken Europe district. This tram service is part of the Eurometropolis's public transport master plan and will provide a fast, efficient direct link from Central Station to the European institutions and surrounding districts. This new link will provide a sustainable mode of transport that will meet the growing transport needs of one of the conurbation's main development sites, particularly following the lease of the Simone Veil building to the European Parliament by the French government and local authorities

### The signatories undertake to provide the following funding for the duration of the Three-Year Contract:

|                                                                              | TOTAL | STATE | REGION   | CeA | EURO<br>METROPOLIS | СІТУ |
|------------------------------------------------------------------------------|-------|-------|----------|-----|--------------------|------|
| Construction of a<br>direct tram line<br>from the station to<br>IE - phase 1 | 50 M€ | 1 M€  | 7,500 M€ | ı   | 41,500 M€          | -    |

# Article 3.3: Soft mobility in the Wacken Europe district: environmental excellence

For more than ten years, the City of Strasbourg and the Strasbourg Eurometropolis have been engaged in a far-reaching transformation of the Wacken district in the north of Strasbourg, close to the historic city centre.

Situated at the foot of the European institutions, this vast complex is a real showcase of excellence for Strasbourg in terms of its economic ambitions, sustainable development, environmental quality and functional mix, with quick and easy access to the city centre. A truly new district will be created around Boulevard de Dresde, with the aim of accommodating all the elements necessary and complementary to the development of such a district: housing, shops and services. This excellence must be part of a global, ecological, social and inclusive ambition to design a new mixed-use district, with the aim of achieving other development goals linked in particular to the topography of the site: sustainable development and quality of life, with a strong emphasis on soft mobility and public transport through the creation of continuous, safe pathways.

In this context, the city of Strasbourg has been developing the Archipel project for the last fifteen years to support the transformation of the Wacken sector for the European institutions, initially as a business district and now with Archipel 2 as a genuine living, mixed-use district, an ecological and social showcase on a European scale and at the heart of the green belt. Due to the degree of maturity of the development projects, they are being phased and will be supported, subject to the eligibility of the projects. Initially, for this contract, financial support will be provided by the State, the Strasbourg Eurometropolis and the City of Strasbourg for the construction of the Aar footbridge and subsequently, under the Metropolitan Contract, the Marne footbridge will be financed by the Grand Est Region, Eurometropolis and the City of Strasbourg.

### The signatories undertake to provide the following funding for the duration of the Three-Year Contract:

|                  | TOTAL     | STATE | REGION | СеА | EURO<br>METROPOLIS | СІТУ     |
|------------------|-----------|-------|--------|-----|--------------------|----------|
| Soft<br>mobility | 3, 248 M€ | 1 M€  | ı      | 1   | 2 M€               | 0,248 M€ |

# Article 4.1: Construction of the European School extension - 1st Phase

At the Steering Committee meeting on 11 July 2023, the partners in this Three-Year Contract, in close cooperation with the Rector of the Strasbourg district Academy, agreed on the principle of extending the European School on site, increasing its capacity from 1,000 to 1,664 pupils, following the studies and preparatory work carried out jointly by all the departments of the French State, the Grand Est Region, the European Collectivity of Alsace and the City of Strasbourg. The extended site will take account of safety and traffic issues in the surrounding area.

As part of the work being carried out, the range of sports facilities on offer was studied and the solution chosen by all the parties involved implicates the refurbishment, restructuring and extension of the Jeanne d'Arc Gymnasium in rue Pierre de Coubertin, which will be carried out at the same time, so that it can be delivered simultaneously with or in advance of the extension to the European School.

The cost of the project is estimated at €42m, including €32m for the extension of the European School and €10m for the sports facilities (value January 2023, price update/revision not included).

The local authority signatories have agreed on a funding key based on the distribution of staff by level, taking into account the average number of staff over the last 5 years, i.e.:

- 22.6% Grand Est region;
- 33% European Collectivity of Alsace;
- 44.4% City of Strasbourg.

Note: it has been agreed between the local authorities that each will be responsible for the equipment within its area of responsibility (furniture, specific equipment, etc.).

As a reminder, the State has contributed €2m to the study phase under the 2021-2023 Three-Year Contract. The State will cover the education wage bill when the site is handed over.

|                                                  | TOTAL | STATE | REGION   | СеА      | EURO<br>METROPOLIS | СІТУ     |
|--------------------------------------------------|-------|-------|----------|----------|--------------------|----------|
| European<br>School<br>Construction-<br>1st Phase | 5 M€  | -     | 1,130 M€ | 1,650 M€ | •                  | 2,220 M€ |

# Article 4.2: studies on the construction of a Franco-German secondary school

The European Collectivity of Alsace is pursuing an ambitious education and youth policy aimed at giving all its secondary school pupils the same opportunities for success and fulfilment, as well as training the young European citizens of tomorrow. It therefore is particularly attentive to the development of language teaching for the younger generation.

The stated ambition of the local authorities concerned is to develop pathways from primary to secondary school, with greater continuity between school and secondary school, according to needs to be determined.

The development of a Franco-German secondary school (from years 7 to 10) contributes to this strategy, as a bi-national public educational establishment of excellence. Although it is currently being prefigured at the "Collège International Vauban" in Strasbourg, the offer is set to expand, particularly through the new Franco-German Collège des Deux Rives. The creation of this secondary school is particularly important in terms of the educational offer.

The building will be set up in close collaboration with the departments of the Strasbourg education authority, in particular with the Direction académique des services de l'éducation nationale (DASEN) and the Inspecteurs académiques/inspecteurs pédagogiques régionaux (IA -IPR) in the areas concerned and under budgetary constraints to date.

This element is therefore crucial to Strasbourg's attractiveness and the development of the overall language offering.

|                                                                             | TOTAL    | STATE    | REGION | СеА      | EURO<br>METROPOLIS | CITY |
|-----------------------------------------------------------------------------|----------|----------|--------|----------|--------------------|------|
| Studies on the<br>construction of a<br>Franco-German<br>secondary<br>school | 1,800 M€ | 0,100 M€ | 1      | 1,700 M€ | ı                  | -    |

# Article 4.3: Studies on the challenges and needs of multilingual pathways

At present, a number of public schools in Strasbourg offer a rich and varied range of courses, with a network that continues to grow with the opening of more and more classes in primary and secondary schools. The information and guidance available to families on the Strasbourg education authority's website is based on themes, levels and locations and is trilingual. These developments meet the expectations of families looking for international educational opportunities in Strasbourg. In view of demographic trends, Strasbourg's attractiveness and the financial resources available to the signatories of the Three-Year Contract to attract services from the European Parliament and other European institutions, it seems crucial to carry out a study into the challenges and needs of a multilingual educational offer that meets the expectations of society and members of the European institutions, thus positioning Strasbourg as an international city on a par with Geneva, London, Vienna, etc.

This reflection will be led by the State (Rectorat of the Strasbourg District Academy and the Préfecture de of the Bas-Rhin Department), the Grand Est Région, the European Collectivity of Alsace and the City of Strasbourg. The challenges and needs of multilingual pathways will be analysed from a global perspective, including the educational payroll required, the skills expected and sought, the direct and indirect real estate challenges (catering, sports facilities, health, etc.), the financial resources to be mobilised according to several scenarios and in the budgetary contexts specific to each signatory.

|                                                 | TOTAL    | STATE    | REGION   | CeA      | EURO<br>METROPOLIS | СІТУ     |
|-------------------------------------------------|----------|----------|----------|----------|--------------------|----------|
| International<br>educational<br>offer : studies | 0,100 M€ | 0,025 M€ | 0,025 M€ | 0,025 M€ | 1                  | 0,025 M€ |

# Article 5.1: Setting up of services provided by national and/or European institutions

Through successive Three-Year Contracts, the French State, the Grand Est Region, the European Collectivity of Alsace, the Eurometropolis and the City of Strasbourg have undertaken to support any initiative aimed at improving working and reception conditions in Strasbourg for Members of the European Parliament, their staff, Parliament officials and the permanent representations of the Member States of the Council of Europe.

The State and the local authorities have therefore acquired the Osmose building so that they can offer the European Parliament the use of the property under a long-term lease for a fee.

The Bureau of the European Parliament accepted this proposal and on 21 November 2022, President Roberta Metsola and Prime Minister Elisabeth Borne named the new building "Simone Veil".

This French real estate offer is a concrete expression of the joint, strong and unwavering determination of the State and local authorities to help support the European Parliament's Strasbourg headquarters, as has been achieved over the past 14 Three-Year Contracts, the current and future ones.

These new premises of over 15,000 m<sup>2</sup> boast the latest environmental certifications: Haute Qualité Environnementale (HQE) and Building Research Establishment Environmental Assessment Method (BREEAM) level Excellent, E2C1 and are located in the immediate vicinity of the European Parliament.

Work will be carried out by the European Parliament during 2024 so that the building can be brought into service and new European civil servants can arrive as soon as the work is completed.

The State and local authorities acquired the site at a total cost of €65.896m, including associated costs.

|                                                               | TOTAL     | STATE     | REGION   | СеА      | EURO<br>METROPOLIS | СІТУ     |
|---------------------------------------------------------------|-----------|-----------|----------|----------|--------------------|----------|
| Acquisition<br>and lease of<br>the Simone<br>Veil<br>building | 65,896 M€ | 33,356 M€ | 8,135 M€ | 8,135 M€ | 8,135 M€           | 8,135 M€ |

# SUPPORT THE EUROPEAN OUTREACH OF STRASBOURG, EUROPEAN CAPITAL

The strategy for the European outreach of Strasbourg as a European capital through the themes of Culture, Democracy and Human Rights, Research and Innovation gives direction to the actions supported by the signatories of the Three-Year Contract and brings together all the players in the area concerned to consolidate Strasbourg's European and international stature.

As an innovation of the previous Three-Year Contract, the creation of 3 dedicated support funds and the Agora scheme have provided an opportunity to make the financial resources simpler, more accessible and better adapted to project promoters, in order to encourage the emergence of new and structuring projects with a higher European profile.

As part of a shared European culture, the signatories of the Three-Year Contract wish to continue this strategy of setting up thematical support funds, initiated during the period 2021-2023, with reinforced axes to increase Strasbourg's major and emblematic role as a place of democracy, exchanges around the values of pluralism, tolerance, justice, solidarity, non-discrimination and equality and to support research and innovation to create a more peaceful world of tomorrow.

Strasbourg, European capital, has for many years had a cultural offering on a European scale. These initiatives, which have been part of several Three-Year Contracts, highlight the excellent programming of permanent structures such as the Opéra national du Rhin, the Strasbourg National Theatre, the Strasbourg Philharmonic Orchestra and international events such as the Musica Festival, the international festival of contemporary music, alongside other public and private cultural institutions in Strasbourg. The signatories of the Three-Year Contract share the objective of providing a high-quality cultural offer to the members of the European institutions, but also to the residents of Strasbourg and its surrounding area, so that they can benefit from this rich, varied and multifaceted offer. This shared ambition is reaffirmed in the current contract, with the maintenance of a thematical support culture fund and special support for the Strasbourg World Book Capital event. In addition, two emblematic sites will benefit from financial support from the contract's partners to carry out studies (the Opera and the Palais Rohan) so that renovation and restructuring work can be carried out at a later date to enhance Strasbourg's European influence.

The signatories wish to draw on the existing sites in the area to think and imagine unique, open and creative projects. Dedicated financial resources will be mobilised in due course.

Other sites may be examined during the course of this contract or in anticipation of their inclusion in a future Three-Year Contract, such as the project to extend and restructure the Vaisseau, a site for promoting scientific and technical culture, or the Palais du Rhin, with the renovation of the function room, to enable it to host European and international meetings. The Palais du Rhin is a symbol of the exceptional link with the nation's history, which led to its inclusion in 2017 on the first list of national estates, alongside the Palais de l'Élysée, the Louvre and the Tuileries, among others. Today, it is home to Europe's first contemporary organisation, the Central Commission for Navigation on the Rhine.

In 2012, the European Union was awarded the Nobel Peace Prize for advancing peace, reconciliation, democracy and human rights in Europe. The values of the European Union are common to all EU countries, guaranteeing a society that promotes pluralism, tolerance, justice, inclusion, solidarity, non-discrimination and equality. They are set out in Article 2 of the Treaty on European Union.

Strasbourg is the flagship city for these values, which it embodies and must embody within the Member States and beyond. That's why the signatories of the Three-Year Contract have agreed to support all the initiatives that can disseminate, consolidate and mobilise all the players and citizens. The Democracy Fund and the Agora scheme will be maintained in order to involve all the inhabitants of Strasbourg and the associative fabric, enabling them to act as 'ambassadors' for this European dimension. In this spirit, the World Democracy Forum, the European Observatory on History Teaching and the Information Centre on European Institutions will benefit from dedicated funding to pursue their activities. The René Cassin and Alfred Kastler Foundations will receive funding to carry out projects under a contract of objectives.

The development of research and innovation at the highest European and international level remains a major priority for the signatories of the Three-Year Contract in order to enhance Strasbourg's influence and attractiveness. The aim of the Research and Innovation fund is to support research at the highest international level, made possible by equipment at the cutting edge of current technology. This research is the essential foundation for providing answers to the major challenges of our time, in particular the ecological transition and sustainable development.

The signatories have therefore decided to provide ongoing financial support to complement other funding tools, in particular from the European Union with potential funding from the European Regional Development Fund (ERDF) for major structuring research facilities.

The signatories express their desire to support actions and research projects that have a lower impact in terms of greenhouse gas emissions and environmental footprint. Investment in research equipmentand purchasing, as well as the salaries of teaching and research staff, will be subject to the rules of ecological transformation to meet the climate challenges of today and tomorrow. The signatories also wish to support international cooperation initiatives that contribute to the influence and attractiveness of the European capital.

# The Culture Fund has a budget of over €9m for the three-year period and is structured around a number of themes:

- A call for projets for European cultural projects in all fields. This fund will be used to support artistic and creative initiatives that will strengthen Strasbourg's position at the heart of European networks that promote artistic creation, heritage, cultural industries and artistic and cultural education. The objectives of this call, its eligibility and selection criteria and its support arrangements are detailed in the specifications which can be downloaded from the Three-Year Contract website;
- financial support for the "Strasbourg World Book Capital" project. In 2022, the United Nations Educational, Scientific and Cultural Organization (UNESCO) designated Strasbourg as the 24th World Book Capital for 2024, the 1st French city to obtain this label, which complements the actions led by the State as part of "Reading, a major national cause". The year of celebration will begin on 23 April 2024, World Book and Copyright Day. Numerous initiatives will be carried out over the course of a year, focusing on books as a means of meeting the challenges of social cohesion and climate change, including programmes such as "Reading for the Planet". The city is highlighting the role of books in sharing environmental concerns and scientific knowledge, while giving priority to young people as agents of change;
- Funding for two major property projects linked to :

## \*specific studies for the renovation and restructuring of the Opera

Several studies have examined the future of the site, including the possibility of building a new opera house. Following a decision by the City of Strasbourg, a new process of reflection was launched, culminating in the announcement in 2022 of the renovation and restructuring of the current site. A period of preliminary studies is therefore required to define the scope of the works, before the site is launched. The signatories of the Three-Year Contract support the steps taken by the City of Strasbourg on this subject. The Opéra national du Rhin's off-site activities will take place at the Palais des fêtes after the works and refurbishment phase, in order to provide the hall with the equipment it needs to programme opera performances;

## \*studies relating to the refurbishment of the Palais Rohan, in particular the Assembly Hall

The project involves the conservation and enhancement of a remarkable heritage site steeped in European history, as well as ensuring the safety of a monument that welcomes almost 250.000 visitors every year. Heritage work will also be carried out in the Salon d'Assemblée or Cabinet du Roi to provide exhibition conditions for the large mural tapestry from a suite of eight: "History of Constantine".

Following on from the first tenders launched under the Culture thematic support fund of the 2021-2023 Three-Year Contract, this scheme has been renewed, with the aim of encouraging the emergence of projects with a European dimension and continuing the initiatives undertaken and supported under the previous contract.

# Article 6.1: "Culture" support fund

The signatories have undertaken to commit a total of more than €9m, broken down as follows for the duration of the Three-Year Contract.

|                                   | TOTAL    | STATE    | REGION   | CeA      | EURO<br>METROPOLIS | СІТҮ     |
|-----------------------------------|----------|----------|----------|----------|--------------------|----------|
| Thematical call for projets       | 5,500 M€ | 1 M€     | 1,1 M€   | 0,800 M€ | -                  | 2,600 M€ |
| Cinema call for projets           | 2,600 M€ | 1 M€     | 0,300 M€ | 1        | 0,300 M€           | 1 M€     |
| Strasbourg, World<br>Book Capital | 0,900 M€ | 0,100 M€ | 0,200 M€ | 0,200 M€ | -                  | 0,400 M€ |

# Article 6.2 : studies on the renovation of the Opera and development work on the Palais des fêtes, a transitional venue

The current Opera building does not offer satisfactory operating conditions: some seats are visually uncomfortable, there are no dressing rooms, foyers or preparation areas for artists and the spaces for musicians and technicians are unsuitable. Renovating and upgrading the facility to make it safer means that there will be a number of changes in terms of operations. The studies should make it possible to define an overall renovation plan that has been put off for many years.

The Palais des fêtes has long been the town's main concert venue. The richness of Strasbourg's musical life, heir to a long tradition, has been expressed by hosting prestigious concerts and musicians (Gustav Mahler, Richard Strauss, Charles Münch, etc.). This building needs to be refurbished as a transitional venue during the work on the Opera site and will be kept as a performance venue afterwards.

The signatories have undertaken to commit a total of €5.420m, broken down as follows for the duration of the Three-Year Contract :

- 1.777 million from the French government (€0.222 million for studies and €1.555 million for the Palais des fêtes);
- 0.929 M from the Grand Est Region;
- 0.143 million from the European Collectivity of Alsace for studies;
- 2.571 million from the City of Strasbourg.

|                                              | TOTAL    | STATE    | REGION   | CeA      | EURO<br>METROPOLIS | СІТУ     |
|----------------------------------------------|----------|----------|----------|----------|--------------------|----------|
| Studies on the renovation of the Opera House | 5,420 M€ | 1,777 M€ | 0,929 M€ | 0,143 M€ |                    | 2,571 M€ |
| Refurbishment of<br>the Palais des<br>fêtes  | 3,420 ME | 1,777 ME | 0,525 MC | -        |                    |          |

# Article 6.3: Studies on the renovation of the Palais Rohan and work on the Assembly Hall

The project concerns the conservation and enhancement of a remarkable heritage, marked by European history and its safety for a monument welcoming nearly 250.000 visitors and 3 museums every year: Archaeological Museum, Fine Arts Museum, Decorative Arts Museum. Heritage work will also be carried out on the Assembly Hall. This renovated historic building will eventually be able to host international conferences and events such as the NATO summit in 2009.

|                                       | TOTAL    | STATE    | REGION   | CeA | EURO<br>METROPOLIS | СІТУ     |
|---------------------------------------|----------|----------|----------|-----|--------------------|----------|
| Rehabilitation<br>studies             |          | 0,466 M€ | 0,760 M€ |     |                    | 0,846 M€ |
| Restoration work on the Assembly Hall | 3,277 M€ | 0,360 M€ | -        | -   | -                  | 0,845 M€ |

# Article 6.4: emblematic cultural offer: programming of the Opéra national du Rhin

The Opéra national du Rhin (OnR) has earned a leading reputation on the international opera scene thanks to the work of renowned directors. The Opéra national du Rhin has produced many new works and pursues a policy of coproductions with leading international festivals, theatres and opera houses, enabling it to offer cultural programming of the highest quality. During the works on the site, the performances will take place at the Palais des fêtes following the refurbishment works.

The funding provided by the signatories is shown in a summary table below.

# Article 6.5: emblematic cultural offering: Musica Festival

The Musica Festival is a gathering of contemporary and experimental music held every autumn in Strasbourg. This event is Europe's leading festival of musical creation and mediation and each year it offers a panorama of musical creation through different generations of composers, from the beginning of the 20th century to the present day.

The funding provided by the signatories is shown in a summary table below.

# Article 6.6: emblematic cultural offering: Strasbourg National Theatre

Unique in the French theatrical landscape, the Théâtre National de Strasbourg is the only national theatre with a regional presence. The Théâtre National de Strasbourg strives to achieve artistic excellence in Europe and to broaden its audiences, from members of the European institutions to Strasbourg residents.

The funding provided by the signatories is shown below in a summary table.

# Article 6.7: emblematic cultural offering: Strasbourg Philharmonic Orchestra

The Strasbourg Philharmonic Orchestra performs in a wide variety of venues throughout Europe and each year puts on an innovative and creative musical season that contributes to Strasbourg's appeal and reputation.

The funding provided by the signatories is shown in a summary table below.

|                                         | TOTAL     | STATE     | REGION   | CeA         | EURO<br>METROPOLIS | СІТУ      |
|-----------------------------------------|-----------|-----------|----------|-------------|--------------------|-----------|
| Opéra du Rhin<br>programme              | 42,710 M€ | 10,800 M€ | 3,912 M€ | 1           | 1,944 M€           | 26,053 M€ |
| Musica Festival                         | 5,196 M€  | 2,600 M€  | 1,086 M€ | 0,120<br>M€ | -                  | 1,390 M€  |
| Strasbourg National<br>Theatre          | 3 M€      | 3 M€      | 1        | 1           | 1                  | -         |
| Strasbourg<br>Philharmonic<br>Orchestra | 33,607 M€ | 3,150 M€  | -        | -           | 1,500 M€           | 28,957 M€ |

### **DEMOCRACY OUTREACH**

For over 70 years, France has hosted the seat of the European Parliament in Strasbourg, a city that is emblematic of peace in Europe, the promotion of human rights and European democratic life.

In view of the essential importance of the European Parliament and the other European institutions based in Strasbourg in the democratic life of the European Union, which has become increasingly important for the benefit of the Union's values. The signatories of this contract are mobilising a total of €10.515 million in funding for actions/projects that contribute to Strasbourg's reputation and its role as the capital of Europe, democracy and human rights.

More than €9m has been earmarked for calls for projects and support for institutional human rights players or emblematic events (see table below summarising specific projects). The financial resources earmarked should make it possible to support projects on a European and international scale, bringing together those involved in promoting the European model of human rights and education for European citizenship in EU member states.

The Agora scheme has been allocated €1.500 million to run initiatives proposed by local associations in favour of Europe, democracy and human rights, with the aim of promoting citizen participation and helping the people of Strasbourg and the surrounding area to take ownership of their European identity.

|                                                            | TOTAL    | STATE    | REGION   | CeA      | EURO<br>METROPOLIS | СІТУ     |
|------------------------------------------------------------|----------|----------|----------|----------|--------------------|----------|
| 7.1* Democracy fund                                        | 4,510 M€ | 1 M€     | 1,160 M€ | 1 M€     | 0,350 M€           | 1 M€     |
| *Support for<br>institutional players -<br>see table below | 4,505 M€ | 1,215 M€ | 0,840 M€ | 1 M€     | 0,450 M€           | 1 M€     |
| 7.2 Agora scheme                                           | 1,500 M€ | 0,300 M€ | 0,300 M€ | 0,300 M€ | 0,300 M€           | 0,300 M€ |

The state funding of €1m for the Democracy Fund will be financed up to €0.450m by the BOP 209 and €0.550m by the BOP 105.

# Summary table of indicative amounts for "Support for institutional players"

| PROJECT                                            | CARRIER                                               | CONSOLIDATED<br>AMOUNT | STATUS        | REGION      | CeA           | EmS         | CITY          |
|----------------------------------------------------|-------------------------------------------------------|------------------------|---------------|-------------|---------------|-------------|---------------|
| 2024-2026 action programme                         | Information Center of<br>European Institutions (CIIE) | 1 020 000,00€          | -             | 300 000,00€ | 300 000,00€   | 300 000,00€ | 120 000,00€   |
| 2024-2026 action programme                         | René Cassin Foundation                                | 390 000,00€            | 150 000,00€   | 90 000,00€  | 75 000,00€    | -           | 75 000,00€    |
| Observatory on History<br>Teaching in Europe       | Council of Europe                                     | 390 000,00€            | 300 000,00€   | 30 000,00€  | 30 000,00€    | -           | 30 000,00€    |
| World Forum for Democracy                          | Council of Europe                                     | 1 500 000,00€          | 600 000,00€   | 360 000,00€ | 240 000,00€   | -           | 300 000,00€   |
| 2024-2026 action programme                         | Alfred Kastler<br>National Foundation                 | 90 000,00€             | 90 000,00€    | -           | -             | -           | -             |
| Citizen consultation meetings                      | Décider Ensemble Association                          | 200 000,00€            | -             | -           | 50 000,00€    | 50 000,00€  | 100 000,00€   |
| International meeting of<br>"Smart Cities" experts | UN HABITAT                                            | 180 000,00€            | 60 000,00€    | 60 000,00€  | -             | 60 000,00€  | -             |
| Anniversary of the Treaty of London                | Council of Europe                                     | 120 000,00€            | 75 000,00€    | -           | 10 000,00€    | -           | 35 000,00€    |
| Other direct support                               | -                                                     | 675 000,00€            | -             | -           | 295 000,00€   | 40 000,00€  | 340 000,00€   |
| TOTAL                                              |                                                       | 4 565 000,00€          | 1 215 000,00€ | 840 000,00€ | 1 000 000,00€ | 450 000,00€ | 1 000 000,00€ |

### **RESEARCH AND INNOVATION**

The State and local authorities have decided to continue supporting research and innovation players across the Strasbourg territority with a total of €12.400m in dedicated funding, including €5m for calls for projects and €7.400m for the Human Frontier Science Program.

The aim of this thematical fund is to support and encourage research and innovation projects for the world of tomorrow, in line with the strategies set out in contracts between the State, local authorities and Europe.

Funding for the Human Frontier Science Program, based in Strasbourg, makes a major contribution to the international reputation and attractiveness of the European capital. The aim of this international research organisation is to encourage international and interdisciplinary cooperation in the life sciences. The signatories undertake to support this organisation and encourage it to increase its activities in Strasbourg and pursue its outreach activities throughout Europe and beyond.

This fund will open up new avenues for future and emerging technologies, while supporting collaboration between academic research and the socio-economic world and promoting interdisciplinarity and the pooling of research resources.

### The signatories undertake to provide the following funding for the duration of the Three-Year Contract:

|                                  | TOTAL    | STATE  | REGION   | СеА  | EURO<br>METROPOLIS | СІТУ |
|----------------------------------|----------|--------|----------|------|--------------------|------|
| 8.1 Research and innovation fund | 5 M€     | 1 M€   | 1 M€     | 1 M€ | 2 M€               | -    |
| 8.2 HFSP                         | 7,400 M€ | 6,2 M€ | 0,200 M€ | -    | 1 M€               | -    |

THE STATE;
THE GRAND EST REGION;
THE EUROPEAN COLLECTIVITY OF ALSACE;
THE STRASBOURG EUROMETROPOLIS;

THE CITY OF STRASBOURG

**Third Part** 

# MONITORING AND EVALUATION OF THE THREE-YEAR CONTRACT

This contract takes effect on the day it is signed, for a period of three years ending on 31 December 2026. It may be modified by amendment, in particular to take account of the involvement of new financial partners and any adjustments to the operations included in the contract.

# The implementation of this Three-Year Contract, the projects included in it and the objectives set will be the subject of coordination, monitoring and evaluation based on :

• a Steering Committee made up of the 5 signatories, which will meet at least once a year to draw up a progress report on the implementation of the contract and, if necessary, to adjust or redirect projects within the limits of the financial commitments made; the Steering Committee may meet at any time to adjust, if necessary, any new distribution of funding between signatories, while respecting the total amount of funding for the contract. It will be made up of the Prefect of the region, the President of the Grand Est Regional Council, the President of the European Collectivity of Alsace, the President of the Strasbourg Eurometropolis and the Mayor of Strasbourg, who will be assisted by the Cabinet Directors and Directors-General, the Secretary General for Regional and European Affairs and the Strasbourg European Capital Mission team. The Steering Committee may, where appropriate, invite representatives of the international organisations present in Strasbourg to attend its meetings, as well as any other stakeholder with a link to the objectives of the Three-Year Contract.

For projects and topic support funds: the Steering Committee will decide on the funding proposal on the advice of the Technical Committee (see below).

• a Technical Committee made up of the Secretary General for Regional and European Affairs of the Regional Prefecture, the Director General of Services of the Grand Est Regional Council, the Director General of Services of the European Collectivity of Alsace and the Director General of Services of the City and Eurometropolis of Strasbourg. The Technical Committee will meet at least twice a year to monitor the effective implementation of the projects funded under this contract. The departments/topic divisions of each signatory may be present where appropriate. An annual assessment of the projects will be presented by the "Strasbourg European Capital Mission" to the Technical Committee.

Thematic Support funds: a Thematic Group (TG) will be set up for each support fund and Agora scheme (Culture, Democracy and Research and Innovation). The TG will draw up a set of specifications specifying the priorities for each project tender and the elements to be included in funding applications. It will validate the terms of the specifications prepared by the Strasbourg European Capital Mission. The TG will be responsible for evaluating the performance of the fund and ensuring that the total amount of projects submitted for funding does not exceed the funds available for the duration of the contract. To be selected, projects submitted for funding must meet two cumulative conditions: they must have received the favourable opinion of at least two signatories and be financially supported by one or two signatories to the contract. The allocation of funding between the State and the signatory local authorities will be determined on a case-by-case basis by the TG.

• The "Strasbourg European Capital Mission", a permanent structure under the authority of the Technical Committee, will be responsible for the day-to-day implementation of the contract. The Strasbourg European Capital Mission will be made up of 5 executives assigned by each of the signatories to the contract. It will have an operating budget of €300,000, financed equally by the 5 signatories of the contract for the duration of the contract.

Topic support funds: the Strasbourg European capital Mission will draw up the calls for projects for the topic funds on the basis of the specifications defined by the 3 TGs. At local level, it will lead, inform, promote and support local players operating in the field of intervention of the three Agora funds and mechanism; it will collect and pre-instruct applications; it will prepare funding proposals on the basis of the specifications and opinions of the TGs of each support fund and Agora mechanism.

# In addition, the "Strasbourg European Capital Mission" will be responsible for:

- preparing an annual implementation report, by 31 March each year at the latest, in the form of an annual edition of the financial appendix attached to this contract, supplemented by the implementation rates for the operations or any other useful document;
- preparing an overall annual evaluation of the present contract and for the three years then anticipate the 16e Three-Year Contract 2027-2029 by identifying operations likely to meet the strategic objectives defined by the signatories;
- proposing lobby and communication actions to the Technical Committee;
- organising meetings of the Technical Committee and the Steering Committee.

|                                         | TOTAL    | STATE    | REGION   | CeA      | EURO<br>METROPOLIS | СІТҮ     |
|-----------------------------------------|----------|----------|----------|----------|--------------------|----------|
| Strasbourg Mission -<br>human resources | 1 M€     | 0,200 M€ | 0,200 M€ | 0,200 M€ | 0,200 M€           | 0,200 M€ |
| Strasbourg Mission-<br>Operation        | 0,300 M€ | 0,060 M€ | 0,060 M€ | 0,060 M€ | 0,060 M€           | 0,060 M€ |



In the presence of

Emmanuel MACRON

PRESIDENT OF THE REPUBLIC

Roberta METSOLA

PRESIDENT OF THE EUROPEAN PARLIAMENT

## **Josiane CHEVALIER**

PREFECT OF THE GRAND EST REGION

GRAND EST REGION

Franck LEROY

PRESIDENT

THE EUROPEAN COLLECTIVITY OF ALSACE

Frédéric BIERRY

PRESIDENT

THE STRASBOURG EUROMETROPOLIS

Pia IMBS

PRESIDENT

THE CITY OF STRASBOURG

Jeanne BARSEGHIAN

MAYOR

NB: this contract is signed in five copies and is subject to the approval of the deliberative assemblies of the co-contracting authorities.

# Annex : Financial summary

|     | Domaines et opérations                                                                                                                            | Total<br>montant<br>cible par<br>rubrique (en<br>M€) | Total des crédits (en M€) |
|-----|---------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------|---------------------------|
|     | Accessibilité ferroviaire                                                                                                                         | 9,000                                                |                           |
| 1,1 | Nouvelle liaison ferroviaire de l'EuroAirport (NLF) - EAP – 1 <sup>ère</sup> phase                                                                |                                                      | 9,000                     |
|     | Accessibilité aérienne                                                                                                                            | 32,000                                               |                           |
| 2,1 | Accroissement de l'attractivité et du dynamisme de l'activité aéroportuaire de Strasbourg Entzheim :<br>Aménagement de nouveaux espaces (friches) |                                                      | 11,200                    |
| 2,2 | Desserte aérienne de Strasbourg (obligations de service public – OSP)                                                                             |                                                      | 12,800                    |
| 2,3 | Contributions pour investissement/fonctionnement (taxes aéroportuaires                                                                            |                                                      | 8,000                     |
| 2,4 | Études sur les voies d'accès et aménagements multimodaux de l'aéroport international de Strasbourg                                                |                                                      |                           |
|     | Accessibilité de proximité                                                                                                                        | 55,798                                               |                           |
| 3,1 | Accueil des parlementaires (trajet aéroport Francfort/Baden-Baden/Stuttgart/ Bâle-Mulhouse à Strasbourg)                                          |                                                      | 2,550                     |
| 3,2 | Travaux relatifs à la construction de la ligne de tram directe entre la gare et les quartiers des institutions européennes et environnants        |                                                      | 50,000                    |
| 3,3 | Mobilités douces quartier européen                                                                                                                |                                                      | 3,248                     |
|     | Offre éducative internationale                                                                                                                    | 6,900                                                |                           |
| 4,1 | Extension de l'École Européenne – 1ere phase - construction et aménagements des équipements sportifs                                              |                                                      | 5,000                     |
| 4,2 | Etudes sur la construction d'un collège franco-allemand                                                                                           |                                                      | 1,800                     |
| 4,3 | Etudes sur les enjeux et besoins de parcours multilingues                                                                                         |                                                      | 0,100                     |
|     | Densification des institutions européennes et internationales                                                                                     | 65,896                                               |                           |
| 5,1 | Soutien à l'implantation immobilière des institutions européennes : bâtiment Simone Veil (ex-Osmose)                                              |                                                      | 65,896                    |
|     | Sous total offre de service 2024-2026                                                                                                             | 169,594                                              | 169,594                   |

|     | Domaines et opérations                                                                                                                                                      | Total<br>montant<br>cible par<br>rubrique (en<br>M€) | Total des crédits potentiels i<br>date (en M€) - indicatif |
|-----|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------|------------------------------------------------------------|
|     | Rayonnement Culturel                                                                                                                                                        | 102,21                                               |                                                            |
|     | - Fonds de soutien culture :  * AAP avec des thématiques : Résidence, Manifestations pluriannuelles                                                                         |                                                      | 5,500                                                      |
| 6,1 | * AAP Cinéma                                                                                                                                                                |                                                      | 2,600                                                      |
|     | * Strasbourg, Capitale mondiale du livre                                                                                                                                    |                                                      | 0,900                                                      |
| 6,2 | Projets immobiliers phares : * rénovation de l'Opéra (études)                                                                                                               |                                                      | 5,420                                                      |
|     | * transformation du Palais des fêtes                                                                                                                                        |                                                      |                                                            |
| 6,3 | * Palais Rohan : - études sur la réhabilitation - travaux de restauration                                                                                                   |                                                      | 3,277                                                      |
| 6,4 | Offre culturelle emblématique : programmation Opéra National du Rhin                                                                                                        |                                                      | 42,710                                                     |
| 6,5 | Offre culturelle emblématique : Festival Musica                                                                                                                             |                                                      | 5,196                                                      |
| 6,6 | Offre culturelle emblématique : Théatre National de Strasbourg                                                                                                              |                                                      | 3,000                                                      |
| 6,7 | Offre culturelle emblématique : Orchestre Philharmonique de Strasbourg                                                                                                      |                                                      | 33,607                                                     |
|     | Rayonnement Démocratie                                                                                                                                                      | 10,515                                               |                                                            |
| 7,1 | <ul> <li>Fonds de soutien Démocratie :</li> <li>AAP avec des sous-enveloppes thématiques : exercice de simulation à la démocratie, manifestations pluriannuelles</li> </ul> |                                                      | 4,510                                                      |
|     | - Soutien aux acteurs institutionnels des droits humains et évènements phares notamment CIIE, Fondation Cassin, OHTE, FMD, ONU Habitat                                      |                                                      | 4,505                                                      |
| 7,2 | Dispositif Agora                                                                                                                                                            |                                                      | 1,500                                                      |
|     | Rayonnement Recherche et Innovation                                                                                                                                         | 12,4                                                 |                                                            |
| 8,1 | Fonds de soutien Recherche et Innovation                                                                                                                                    |                                                      | 5,000                                                      |
| 8,2 | Programme scientifique Frontière Humain / Human Frontier Science Program (HFSP)                                                                                             |                                                      | 7,400                                                      |
|     | Sous total Rayonnement 2024-2026                                                                                                                                            | 125,125                                              | 125,125                                                    |

|     | Domaines et opérations                      | Total<br>montant<br>cible (en<br>M€) | Total des crédits potentiels à<br>date (en M€) - indicatif |
|-----|---------------------------------------------|--------------------------------------|------------------------------------------------------------|
| 9,1 | Mission Strasbourg – moyens humains         | 1                                    | 1,000                                                      |
| 9,2 | Mission Strasbourg – fonctionnement/actions | 0,500                                | 0,300                                                      |
|     | Sous total gouvernance 2024-2026            | 1,300                                | 1,300                                                      |
|     |                                             |                                      |                                                            |
|     | TOTAL Contrat triennal 2024-2026            | 296,019                              | 296,019                                                    |

CNC: National Centre for Cinema and Moving Images - CNL: National Centre for the Book MC: Ministry of Culture - MC: Ministry of Culture MEAE: Ministry of Europe and Foreign Affairs - MESR: Ministry of Higher Education and Research

| Etat                           | Région                         | Collectivité<br>européenne<br>d'Alsace | Eurométropole  | Ville de<br>Strasbourg | Autres                                      | Ministère | BOP/CA           |
|--------------------------------|--------------------------------|----------------------------------------|----------------|------------------------|---------------------------------------------|-----------|------------------|
| 3,000                          | 3,000                          | 3,000                                  |                |                        |                                             | MTECT     | BOP 20           |
|                                | 100000000                      |                                        |                |                        | 70 V TO |           |                  |
| 8,800                          | 0,600                          | 0,600                                  | 0,600          |                        | 0,600                                       | MTECT     | BOP 38           |
| 12,800                         | 3,000                          | 2,500                                  | 2,500          |                        |                                             | MTECT     | BOP 20           |
|                                |                                |                                        |                |                        |                                             |           |                  |
| 0,600                          | 0,200                          |                                        |                | 1,750                  |                                             | MTECT     | BOP 11           |
| 1,000                          | 7,500                          |                                        | 41,500         |                        |                                             | MTECT     | BOP 20           |
| 1,000                          | 7,000                          |                                        | 2,000          | 0,248                  |                                             | MTECT     | BOP 38           |
| ,,,,,,,                        |                                |                                        |                |                        |                                             |           |                  |
|                                | 1,130                          | 1,650                                  |                | 2,220                  |                                             |           |                  |
| 0,100                          | 0,025                          | 1,700<br>0,025                         |                | 0,025                  |                                             | MTECT     | BOP 11           |
| 0,025                          | 0,025                          | 0,025                                  |                | 0,025                  |                                             |           |                  |
| 33,356                         | 8,135                          | 8,135                                  | 8,135          | 8,135                  |                                             | Minefi    | CAS 11           |
| 60,681                         | 23,590                         | 17,610                                 | 54,735         | 12,378                 | 0,600                                       |           |                  |
|                                |                                |                                        |                |                        |                                             |           |                  |
| Etat                           | Région                         | Collectivité<br>européenne<br>d'Alsace | Eurométropole  | Ville de<br>Strasbourg | Autres                                      | Ministère | BOP/CA           |
| 1,000                          | 1,100                          | 0,800                                  |                | 2,600                  |                                             | мс        | BOP 131,17       |
| 1,000                          | 0,300                          |                                        | 0,300          | 1,000                  |                                             | CNC       | CNC              |
| 0,100                          | 0,200                          | 0,200                                  |                | 0,400                  |                                             | MC        | BOP<br>112/361/0 |
| 1,777                          | 0,929                          | 0,143                                  |                | 2,571                  |                                             | MC<br>MC  | BOP 13           |
| 0,466                          | 0,760                          |                                        |                | 0,846                  |                                             | MC        | BOP 17           |
| 0,360                          |                                |                                        |                | 0,845                  |                                             | мс        | BOP 17           |
| 10,800                         | 3,912                          |                                        | 1,945          | 26,053                 |                                             | MC        | BOP 13           |
| 3,000                          | 1,086                          | 0,120                                  |                | 1,390                  |                                             | MC<br>MC  | BOP 13           |
| 3,150                          |                                |                                        | 1,500          | 28,957                 |                                             | MC        | BOP 13           |
| 1,000                          | 1,160                          | 1,000                                  | 0,350          | 1,000                  |                                             | MEAE      | BOP 105 /        |
| 1,215                          | 0,840                          | 1,000                                  | 0,450          | 1,000                  |                                             | MEAE      | BOP 105 /<br>209 |
| 0,300                          | 0,300                          | 0,300                                  | 0,300          | 0,300                  |                                             | MTECT     | BOP 11           |
| 1,000                          | 1,000                          | 1,000                                  | 2,000          |                        |                                             | MESR      | BOP 17           |
| 6,200<br>33,968                | 0,200<br>11,787                | 4,563                                  | 1,000          | 66,962                 | 0,000                                       | MESR      | BOP 17           |
| 33,966                         | 11,767                         | 4,363                                  | 7,845          | 66,962                 | 0,000                                       |           |                  |
| Etat                           | Région                         | Collectivité<br>européenne<br>d'Alsace | Eurométropole  | Ville de<br>Strasbourg | Autres                                      | Ministère | BOP/CA           |
|                                |                                | 0,200                                  | 0,200          | 0,200                  |                                             | MI        | BOP 35           |
| 0,200                          | 0,200                          |                                        |                |                        |                                             |           |                  |
| 0,200<br>0,060<br><b>0,260</b> | 0,200<br>0,060<br><b>0,260</b> | 0,060<br>0,260                         | 0,060<br>0,260 | 0,060<br>0,260         |                                             | MTECT     | BOP 11           |

94,909

35,637

22,433

62,840

MI: Ministry of the Interior - Minefi: Ministry of the Economy, Finance and Industrial and Digital Sovereignty - MTECT: Ministry of Ecological Transition and Territorial Cohesion - BOP: Operational programme budget - CASE: Special Allocation Account

79,600

0,600



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www.gouvernement.fr

THE STATE www.prefecturesregions.gouv.fr/gr and-est

THE GRAND EST REGION www.grandest.fr/

THE EUROPEAN COLLECTIVITY OF ALSACE

www.alsace.eu/

THE STRASBOURG EUROMETROPOLIS www.strasbourg.eu/

eurometropole-destrasbourg

THE CITY OF STRASBOURG www.strasbourg.eu THREE-YEAR CONTRACT www.contrattriennal.eu